

Consumer Products Supply Chain Top 10 for 2026

AI-ready teams. Frictionless networks.
Profitable orchestration.



Superior supply chains deliver on the business's purpose

They don't just push products; they understand customer value, invest in demand management and promote innovation in support of ESG. The **Gartner Supply Chain Top 25** is a renowned annual ranking of the world's superior supply chains. From financial and corporate social responsibility data and community opinion, we identify, celebrate and profile companies demonstrating excellence in supply chain management. Clients use the peer benchmarks to make the business case for supply chain transformation and the best practices to accelerate supply chain performance.



Introduction

Supply chains are under intense pressure. Supply chain leaders must cut costs while building agility and resilience.

As digital and AI transformation accelerate, the strategic importance of supply chain grows — offering leaders both immense complexity and extraordinary opportunity.

With rich data and repeatable processes, supply chains are uniquely positioned to scale AI and reinvent how work gets done.

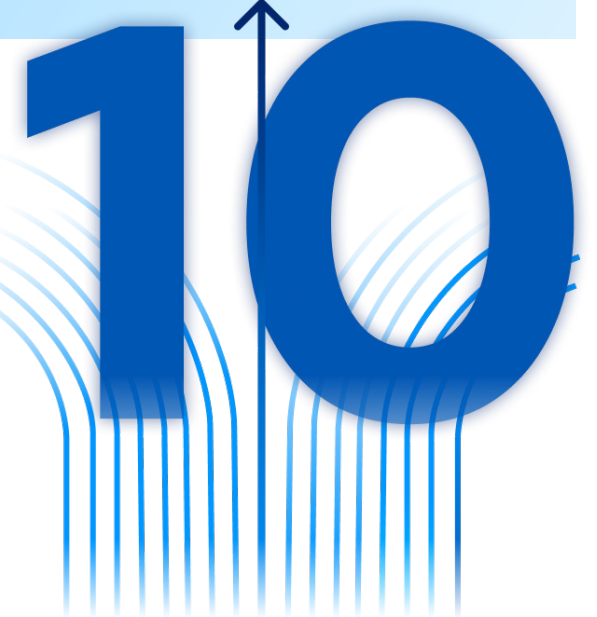
The companies featured in the Consumer Products Supply Chain Top 10 for 2026 differentiate themselves from the rest of the pack by leveraging innovation, efficiency, sustainability and technology to address the complex challenges of today's global supply chain.

This data is drawn from the Gartner Supply Chain Top 25 for 2026, a global dataset.

Turn the page to see the companies ranked in the Consumer Products Supply Chain Top 10 and read about the three macro trends impacting future supply chain strategy.

Purpose of Gartner Supply Chain Top 25:

- Elevate the profession
- Spark the debate
- Gain lessons from leaders
- Raise the bar for all
- Cross-pollinate ideas



Gartner Supply Chain Top 25 for 2026: Consumer Products Top 10

01

Danone

02

L'Oréal

03

Colgate-Palmolive

04

Nestlé

05

General Mills

06

The Coca-Cola
Company

07

Diageo

08

Heineken

09

- Kimberly-Clark
- Henkel

10

PepsiCo

Gartner Supply Chain Top 25 for 2026

01 Schneider Electric	11 Colgate-Palmolive	21 Diageo
02 NVIDIA	12 Toyota Motor	22 HP Inc.
03 Walmart	13 Siemens	23 Taiwan Semiconductor
04 Cisco Systems	14 Novartis	24 GSK
05 Lenovo	15 Nestlé	25 Inditex
05 AstraZeneca	16 JD.com	
06 Danone	17 Dell Technologies	
08 L'Oréal	18 General Mills	
09 Johnson & Johnson	19 The Coca-Cola Company	
10 Microsoft	20 Johnson Controls	



Supply Chain Masters

Masters have attained top 5 composite scores in the Gartner Supply Chain Top 25 for at least seven out of the last 10 years (2016-2026).

Amazon

P&G

Apple

Unilever

Visit gartner.com/en/supply-chain-top-25 to read about the leading companies in the Gartner Supply Chain Top 25 for 2026.

Macro trends among this year's supply chain leaders

Autonomous Workforce



Chief supply chain officers (CSCOs) must reimagine work for a human-machine future.

Instead of just providing training on AI tools, leading CSCOs leverage the workforce as the actual architects of new workflows and roles. Aligning learning and development pathways directly to the new systems ensures people are culturally ready for human-machine collaboration.

Network-Centric Strategies



In today's go-it-alone world, structural integration is no longer fit for purpose, so it's little surprise that CSCOs lack confidence in network strategy.

This moment demands network strategy transformation. Incorporate the cost of turbulence and adaptability in network business cases; design for maneuverability and soft, low-risk integration; and pressure-test design against future scenarios.

End-to-End Supply Orchestration



Global tariff dynamics, energy disruption and climate change impacts are causing supply constraints. Leading CSCOs are responding with deeper ecosystem collaboration, e.g., data integration, supplier mapping, circularity.

Extending supply chain visibility and planning capabilities beyond enterprise boundaries enables them to capture more value from increasingly uncertain supply.



Download this Gartner report to scale supply chain AI capabilities and adoption.



Download this Gartner report to reduce cost, risk and decision delays in network decision making.



Read Gartner insights on the future of supply chain to learn the three critical areas of focus for CSCOs.

Actionable, objective insights

Explore these additional complimentary resources and tools for supply chain management:

Insights

Future of Supply Chain

Learn three strategic actions to transform supply chain for the future.

[Read Insights](#)



Report

Make the SKU Optimization Process More Profitable

Find out seven ways to strengthen your SKU optimization strategy.

[Download Report](#)



Report

The AI-Native Supply Chain

Understand how to scale AI capabilities and adoption in the supply chain.

[Download Report](#)



Insights

Supply Chain Cost Excellence in 2026

Explore three keys to proactive supply chain cost management.

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