Gartner



CHRO Checklist

Evolve to an Al-Infused HR Operating Model

By 2030, 50% of HR tasks will be performed by AI and the rest will be augmented by AI. CHROs face a critical choice: Reinvent HR or risk becoming obsolete.

This checklist outlines how CHROs can revamp HR's service delivery, talent strategy and tech deployment for an Al-infused operating model.

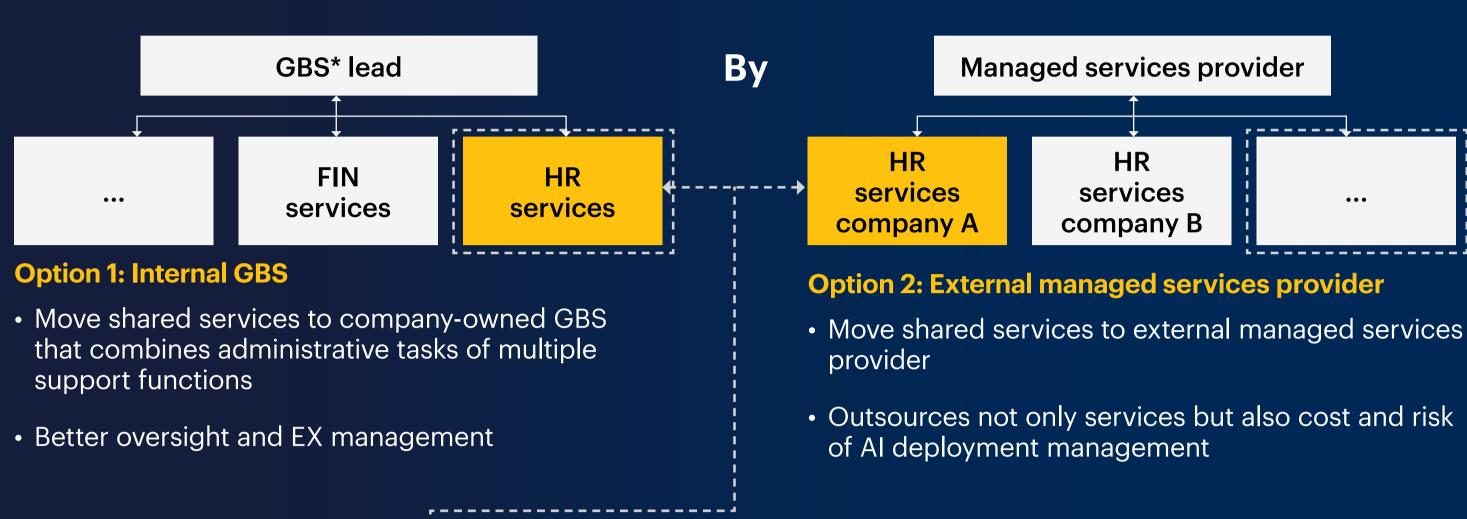
Impact 1

Al agents will perform most of the Tier O and Tier 1 activities within HR operations.

Enable HR operations as a digital solutions delivery hub:

- Invest in robust data management and knowledge modeling for reliable AI outputs.
- Ensure HR systems can manage large data volumes, complex workflows and AI tool integration.
- Standardize HR processes for automation with a customer-needs focus.
- Upskill HR operations on AI prompt design, scenario planning and HR product delivery.

From HR operations to digital HR solutions and delivery



Shared services HR problem-solver pool (HR admin, payroll, time & attendance, etc.) (Agile HR delivery hub incl. PMO**) HR technology **HR** technology Human capital intelligence Human capital intelligence People relations managers People relations managers From To

*Global business solutions; **Project management office

HR operations

Impact 2

potential point of contact for most managers as Al augments their role.

HRBPs will become the

leaders to: Equip HRBPs with AI tools that provide

Form dynamic pods of strategic talent

real-time talent and business insights.

Digital HR solutions

& delivery

on the human element of an Al-first organization. Upskill HRBPs in data judgment

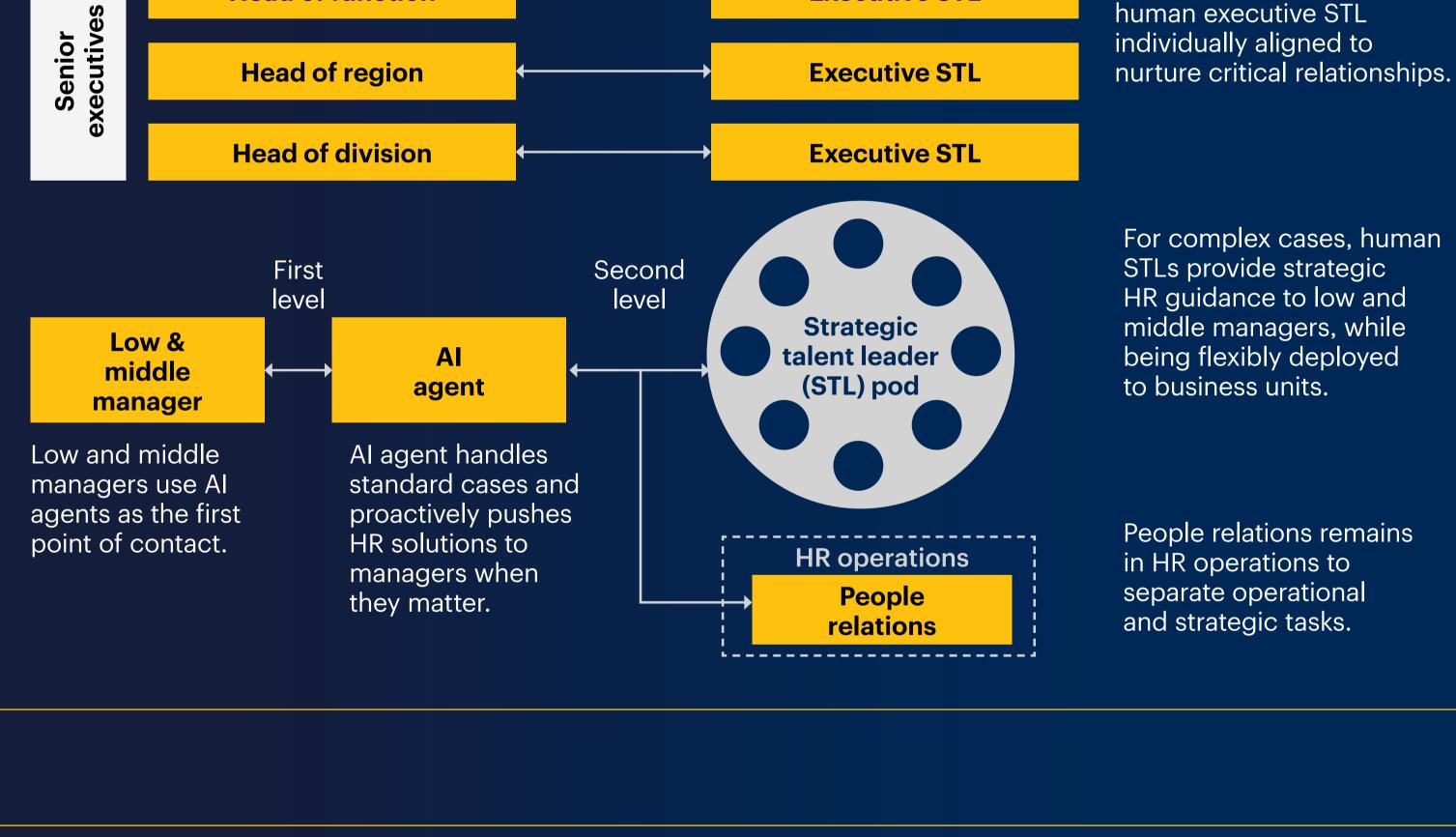
Ensure HRBPs advise senior executives

and critical thinking to discern Al hallucinations and bias.

Note: An HRBP is being described as a "strategic talent leader (STL)" to highlight their strategic responsibilities and align this presentation to previously published Gartner insights.

Future HRBP interaction model

Senior executives keep **Head of function Executive STL**



For complex cases, human

time employee data will enable hyperpersonalized

Impact 3

HR products.

Al augmentation and real-

needs regardless of past investment.

Evolve centers of excellence (COEs)

into custom HR product designers:

Break down HR COE work into

products and assess resourcing

Leverage behavioral science tactics to foster collaboration by value streams vs. by verticals. Upskill COEs on critical thinking,

innovation, product management

Data

Value KPIs

(Excerpt)

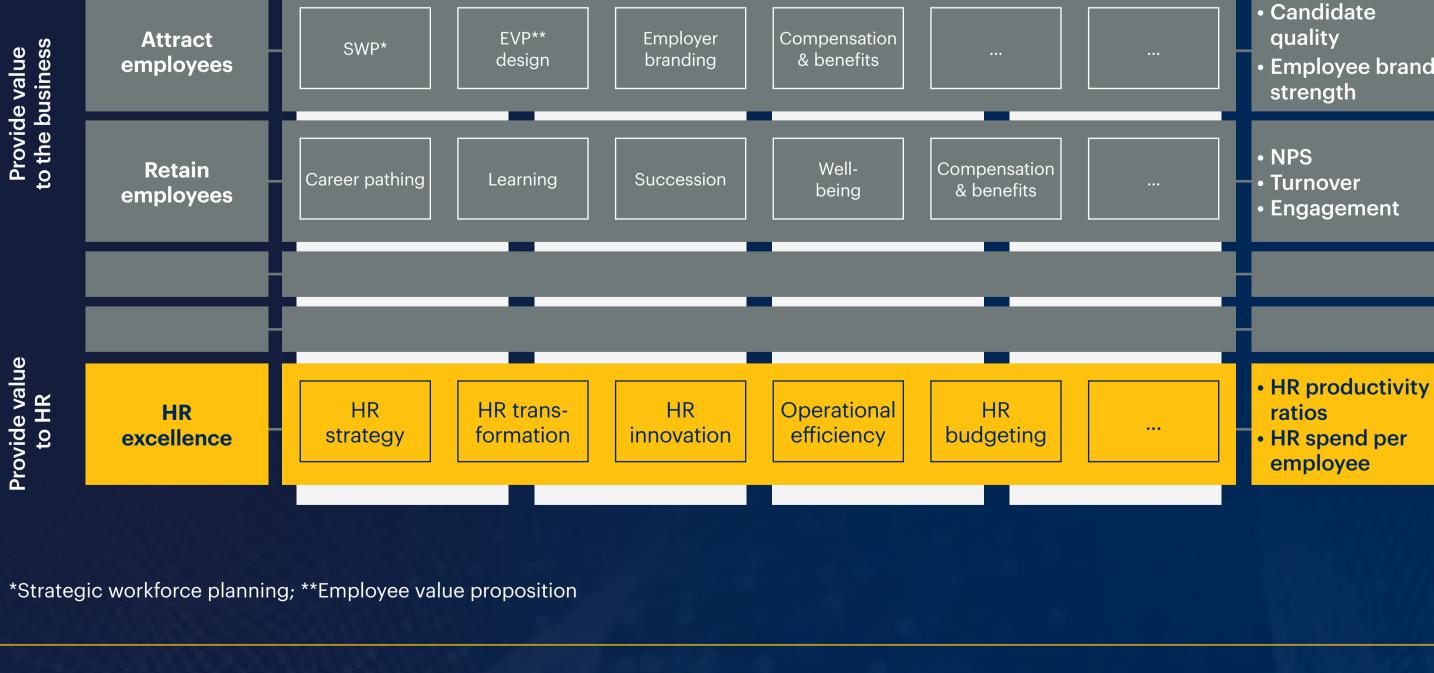
and collaboration.

Strategy Culture Value Organizational **Business**

CoEs operate along horizontal value streams

Al agents, Al tech-Business stream priorities, values, nologies, HCM, performance, (Example) HR priorities, inclusion LMS, ATS, etc. employee market trends sentiment

An HR value stream combines multiple HR products needed to solve a business problem.



Inform and enable value creation

Technology

